Athol Hospital is a non-profit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. It is the second smallest acute hospital in Massachusetts, with 21 staffed beds. It is a member of Heywood Healthcare and is designated by the Centers for Medicare & Medicaid Services (CMS) as one of three Critical Access Hospitals (CAH) in Massachusetts. Outpatient visits increased by 83.2% for the hospital between FY15 and FY19, compared to a median increase of 2.1% for its peer cohort. Athol Hospital reported a total margin of 2.1% in FY19, below the cohort median of 3.3%.

### Overview / Size

Hospital System Affiliation:
Heywood Healthcare
Hospital System Surplus (Deficit) in FY19:
Change in Ownership (FY15-19):
Not Applicable
Total Staffed Beds:
21, among the smallest acute hospitals
% Occupancy:
43.6%, < cohort avg. (66%)
Special Public Funding:
CHRTF°
Trauma Center Designation:
Not Applicable

Case Mix Index: 0.83, < cohort avg. (0.96); < statewide (1.16)

## **Financial**

Inpatient NPSR per CMAD:	\$12,726
Change FY18-FY19:	17.9%
Inpatient:Outpatient Revenue in FY19:	9%:91%
Outpatient Revenue in FY19:	\$23,948,026
Change FY18-FY19:	12.5%
Total Revenue in FY19:	\$30,786,306
Total Surplus (Deficit) in FY19:	\$661,388

## **Payer Mix**

Public Payer Mix: 72.5% (HPP\* Hospital)
CY18 Commercial Statewide Relative Price: 0.80
Top 3 Commercial Payers: Blue Cross Blue Shield
Fallon
Tufts HMO

## Utilization

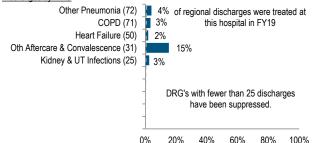
Inpatient Discharges in FY19:	496
Change FY18-FY19:	-22.4%
Emergency Department Visits in FY19:	10,836
Change FY18-FY19:	-3.8%
Outpatient Visits in FY19:	22,370
Change FY18-FY19:	53.2%

## Quality

Readmission Rate in FY18: 20.8%
Change FY14-FY18 (percentage points): 5.4
Early Elective Deliveries Rate: Not Available

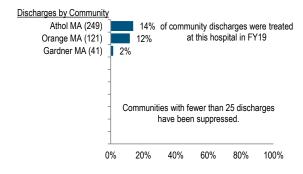
What were the most common inpatient cases (DRGs) treated at the hospital in FY19? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

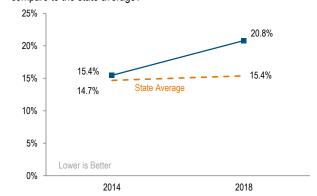


--- Hospital (496) = 1% of total regional discharges

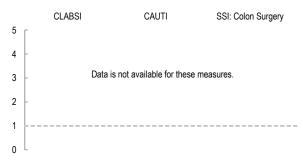
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



# 2019 HOSPITAL PROFILE: ATHOL HOSPITAL

## Cohort: Community-High Public Payer Hospital

Utilization

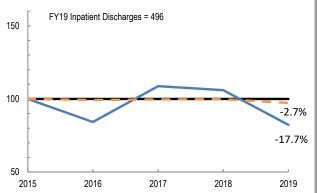
Patient Revenue Trends

**Financial Performance** 

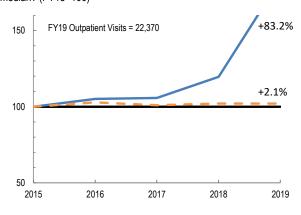


How has the volume of the hospital's inpatient discharges changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

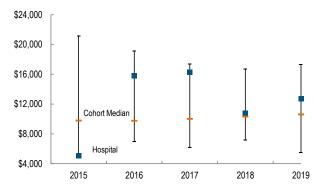
FY19 Inpatient Discharges = 496



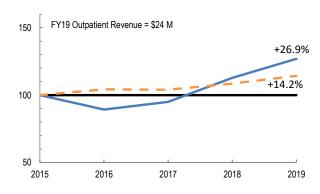
How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

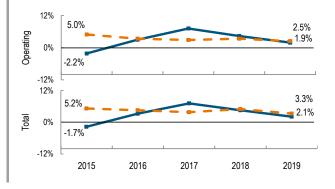


How have the hospital's total revenue and costs changed between FY15 and FY19?

#### Revenue, Cost, & Profit/Loss (in millions)

FY	2015		2016		2017		2018		2019
Operating Revenue	\$ 22.9	\$	23.7	\$	27.1	\$	27.0	\$	30.7
Non-Operating Revenue	\$ 0.1	\$	0.1	\$	(0.0)	\$	0.0	\$	0.1
Total Revenue	\$ 23.0	\$	23.8	\$	27.0	\$	27.0	\$	30.8
Total Costs	\$ 23.4	\$	23.0	\$	25.1	\$	25.8	\$	30.1
Total Profit (Loss)	\$ (0.4)	\$	0.8	\$	1.9	\$	1.2	\$	0.7

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

θ For more information on Community Hospital Reinvestment Trust Fund (CHRTF) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

<sup>\*</sup> High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.